

# Full Conference Program



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# About the Montana Association of Planners

## ***Who We Are***

The Montana Association of Planners (MAP) is an association of professional planners, from public and private entities; planning board members and interested citizens. Though most often associated with guiding future land use and development, local planning efforts also include planning for public facilities and service needs, historic preservation, environmental protection, transportation, parks and recreation, and economic development. Planning provides options and tools for communities to achieve their vision of the future. MAP takes no position for or against growth, but rather promotes planning as a positive and proactive way to address change in our communities.

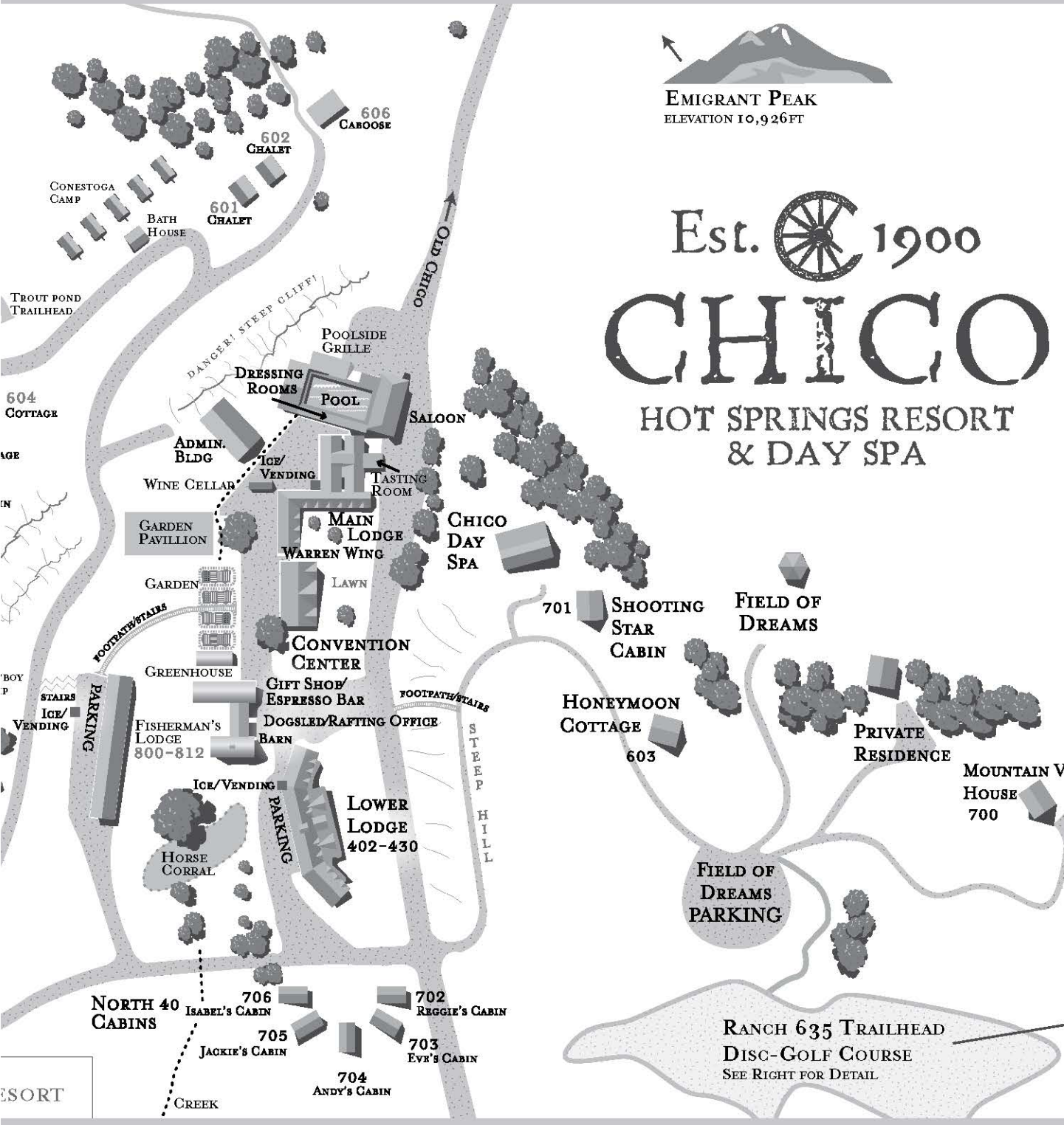
Our mission is to advocate excellence in planning that creates and sustains diverse, active and engaged communities, economies and landscapes. We strive to achieve this by:

Empowering a diverse membership;  
Providing professional development opportunities; and  
Putting planning knowledge into the hands of citizens and elected officials.

## ***2019 Board of Directors***

Andrew Hagemeyer, AICP, Planner, Missoula County - Chair  
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Allison Mouch, AICP, Partner, Orion Planning and Design  
Lawson Moorman, AICP, CFM, Planner, Park County  
Monica Plecker, AICP, Assistant Director, Billings-Yellowstone County Planning Dept.  
Kyle Roberts, City Planner, City of Polson  
Galen Steffens, Planning Program Manager, Montana Department of Commerce

Conference Facilities



# Full Agenda

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## Tuesday, September 24

**8:00 AM – 9:15 AM**

### ***Registration***

**9:15 AM – 10:45 AM**

ROOM - KNOWLES

### ***Land Use Cases Affecting Montana: September 2018-2019***

Of the many responsibilities' planners hold, keeping current with court cases can be one of the most challenging. Information can be hard to find, and hard to decipher, but can have significant impact on how we approach our day to day. Kelly Lynch is back at the MAP Conference to present her entertaining and straightforward review of the land use cases affecting planners in Montana from the past year. This presentation will cover the cases you need to know as a planner practicing in Montana.

*Kelly A. Lynch, JD, AICP – Deputy Director/General Counsel, Montana League of Cities and Towns*

Kelly came to the League from the Montana Department of Commerce in 2016 to pursue her passion for local government. She provides research and technical assistance for elected municipal officials and staff and appears in front of state and local governmental agencies, boards, elected officials, and the Montana legislature explaining and advocating for community needs and resources. Kelly focuses on collaboration between public agencies, the private sector, and elected officials with diverse backgrounds to provide creative, efficient, and effective leadership for Montana's communities.

Originally from East Helena, Kelly has a Master's degree in Urban Planning from the University of California at Los Angeles, Luskin School of Public Affairs and a JD from the University of California at Los Angeles, School of Law. She earned her certification from the American Institute of Certified Planners in 2015.

1.5 CM Law

### **BREAK - Sponsored by CTA Architects Engineers**

**11:00 AM – 12:15 PM**

ROOM - KNOWLES

### ***Planning for Wildlife Movement and Migration***

Over the last several years and in the coming winter, Montana Fish, Wildlife & Parks is deploying GPS collars on hundreds of pronghorn antelope, mule deer, and elk all across Montana, including in the Paradise Valley very close to the conference location. These data will help FWP map seasonal ranges and migration areas to inform conservation and management of ungulates. Ungulates are just one taxa of many that move extensively across the landscape. Wildlife need to move to access food, breeding, and shelter resources, and to facilitate genetic exchange. At the same time, wildlife move across varied ownership on landscapes where people live and work, creating human-wildlife conflicts in our communities, on our highways, and on working lands. This session will explore the basic concept of wildlife movement, research and information that can help us understand where wildlife are moving, barriers to wildlife movement, and human-wildlife conflicts. A group of panelists will provide a variety of perspectives on current efforts to plan for wildlife movement and human-wildlife conflicts, including successes and challenges. Finally, we'll have an interactive discussion about how partners can work together to plan for wildlife movement and better integrate land use planning.

*David Diamond - Executive Director, Greater Yellowstone Coordinating Committee*

David Diamond is the Executive Coordinator of the Greater Yellowstone Coordinating Committee (GYCC), the federal land managers of the Greater Yellowstone Area. The GYCC has a near term focus on both Greater Yellowstone migrations and visitor and community use of public lands. David has graduate degrees in Environmental Science and Public Administration from Indiana University, and nearly 20 years of federal experience with NPS, NOAA, USFWS, and the Department of the Interior.



*Justin Gude - Wildlife Research and Technical Services Bureau Chief, Montana Fish, Wildlife and Parks*

For the last 12 years, Justin has served as the Wildlife Research and Technical Services Bureau Chief at Montana FWP where he supervises the wildlife research, health, and biometrics programs. His duties include coordinating applied wildlife science conducted by FWP and collaborators. Because wildlife habitat conservation and management are such a large focus in Montana, much of this science is focused on wildlife movement and habitat. He previously worked as a Wildlife Biologist for the US Fish and Wildlife Service and as a Wildlife Biometrician for Montana FWP, has a B.S. from the University of Florida and an M.S. from Montana State University, and has coauthored 40 peer-reviewed publications and over 120 agency technical reports.

*Kris Inma - Conservation and Communities Program Coordinator, Rocky Mountain West Region, Wildlife Conservation Society*

Kris began working for the Wildlife Conservation Society (WCS) in 2000 as Co-principal Investigator on the Greater Yellowstone Wolverine Research Project and in 2012 transitioned to managing the WCS Strategic Partnership and Engagement Program. In this role, she helps local communities bring science to action that results in the co-creation of grassroots conservation solutions that consider the ecological, social, and economic impacts of conserving wildlife and wild open landscapes. Prior to working for WCS, Kris worked for a diverse group of organizations: the USFWS Wolf Recovery Team, USFS Southern Spotted Owl Monitoring Team, Maine and Oregon Departments of Fish and Game black bear studies, Maine's Department of Inland Fisheries and Wildlife Threatened and Endangered Species team, and another science-based NGO – the Hornocker Wildlife Institute. Kris has worked on a number of emotionally charged issues including monitoring endangered species in communities whose livelihood were directly impacted by the management implications of their respective recovery plans. The focus of her master's thesis integrated wildlife and human dimensions research when states across the nation were challenging the privilege to hunt bears through ballot initiatives. Through her work with bear hunters, she saw how forging relationships can transform a disengaged group into one that plays an integral and positive role in conservation. She brings these lessons to her work to help build a more diverse and engaged constituency for conservation. Kris moved to the Madison Valley in 2001 and is active in her community, serving as Chair of the Board of Trustees for the Ennis School District and Co-Chairs the Ennis Schools Science Fair program.

*Mike Inman - Planning Director, Park County*

Mike Inman has been working as a planner for the past fourteen years in Montana, with most of his experience taking place in Park County, Montana, where he currently serves as the Director of Planning. Mike is passionate about expanding the role of planning into public health, active transportation, community planning and development, wildlife planning, economic development and community design. Mike has a bachelor's degree from the University of Montana in Sociology and a Master's Degree from Montana State University in Public Administration. Mike lives in Livingston, Montana with his wife and two kids. He spends his time away from work enjoying the outdoors and exploring the area.

*Druska Kinkie - Paradise Valley Landowner, E Bar P Ranch*

Druska Kinkie has lived and ranched south of Livingston in the Paradise Valley for 38 years. After receiving her BS in Animal Science from Colorado State University she was a Peace Corps volunteer, worked in reclamation for Spring Creek Coal in Wyoming, and detailed doctors for the pharmaceutical company Pfizer. While attending graduate school at Montana State University she met her husband Richard and moved to his family ranch. They have two children, Rachel and Alan. An active community member, Druska serves as a school board trustee for the Livingston School District, has been a rancher voice in agricultural issues, and is a member of the statewide elk working group.

*Joe Weigand - Missoula District Biologist, Montana Department of Transportation*

Joe is a Montana native, was raised in the Gallatin Valley and earned Bachelor's and Master's degrees in biology and wildlife management at Montana State University. Joe's diverse career has spanned most of Montana as well as western North Dakota and has included bighorn sheep research, waterfowl and upland game bird research and habitat enhancement, wetlands restoration, range and noxious weed management, game damage and wildlife conflict prevention, hunting access enhancement, and human dimensions research related to wildlife management and hunting access. Five years ago, he entered the vast arena of transportation ecology. He finds the daily tasks of tackling transportation related issues related to streams, wetlands, terrestrial and aquatic wildlife, threatened and endangered species and habitat connectivity challenging, rewarding and anything but routine.

Much of Joe's career has had a strong orientation to habitat enhancement, habitat connectivity and reducing detrimental human impacts on the natural environment. While working for FWP, Joe's focus was to facilitate a balance between wildlife impacts on agricultural operations with reducing agricultural impacts on wildlife. Alongside author

Christine Paige, Joe produced two editions of A Landowner's Guide to Wildlife Friendly Fences: How to Build Fence with Wildlife in Mind. At the same time Joe worked with MDT biologists to implement similar guidelines for highway right-of-way fence. Now working for MDT, Joe's area of responsibility in western Montana has the greatest number and highest density of wildlife crossing structures in the US. Keeping motorists safe and allowing effective and safe passage for wildlife is an ever evolving and continuously educational endeavor for transportation agencies. Though challenging and at times frustrating, Joe enjoys being involved in guiding adaptive construction and maintenance of Montana's highways and bridges in ways that can benefit wildlife.

1.25 CM

### **12:30 PM – 1:30 PM - LUNCH**

ROOM - KNOWLES

#### ***Opening Remarks: Park County Commissioner Bill Berg*** ***2019 Legislative Roundup, Update and Call to Action***

Members of the MAP Legislative Committee will review MAP's actions and positions during the 2019 Legislative Session, highlighting any changes to statute that affect planner's day to day operations. Committee members will update membership on the Call to Action, and MAP's collaboration with other organizations to lead a proactive discussion on the Montana Subdivision and Platting Act.

### **1:45 PM – 3:00 PM**

ROOM - KNOWLES

#### ***Survival Skills for Planners***

Planning is an optimistic profession. We believe we can make the world a better place. New planners leave school full of enthusiasm and ideas inspired by mantras such as "Make No Small Plans." We quickly learn that planning can be messy and stressful. Day-to-day activities include lots of small, even micro plans as well as hours of speculation on who didn't clean out the coffee pot again. The pressure is on to devolve from creative enthusiastic professionals to nose-down bureaucrats counting the days to the next vacation or retirement and putting names on staplers and chairs. But there is good news! Not only can you cope and be an effective planner, YOU CAN THRIVE! Join seasoned planners as they share their experiences, scars, and ideas and come prepared to join the discussion with your own suggestions and strategies in this uplifting reaffirmation that PLANNING IS A GOOD AND NOBLE PROFESSION.

#### ***Carol Rhea, FAICP – Partner, Orion Planning & Design***

Carol has more than 30 years of experience in a variety of public and private sector planning positions. She is a founding partner of Orion Planning + Design, a firm that serves clients across the U.S. Prior to OPD, she created and staffed Rhea Consulting, and served as the Assistant Director of Planning and Development Services for York County, SC, the Director of Planning and Development for Monroe, NC, a community development planner for the NC Division of Community Assistance, and as a regional planner for the Southwest Florida Regional Planning Council. Carol is past president of the American Planning Association and the NC Chapter.

#### ***Joanne Garnett, FAICP – Partner, Orion Planning & Design***

Joanne has more than 40 years of professional planning experience in the public and private sector with experience relating to urban, rural, and regional planning issues. She has specialized in assisting local governments with short term and targeted planning needs including review and consolidation of planning documents into strategic, implementable executive summaries; guidance and advice to local governments in ongoing current planning activities; comprehensive plan development assistance; land use plans; and public outreach support. She is a past president of both the American Institute of Certified Planners and the American Planning Association and served the planning profession in many other roles at the local, chapter and national levels including MAP president. Joanne routinely speaks at national, regional and state planning conferences and provides planning commissioner training seminars. When she is not busy with work, Joanne volunteers her time and resources in her community and in countries around the world.

#### ***Allison Mouch, AICP – Partner, Orion Planning & Design***

Allison has over twelve years of professional planning and design experience in the public, private and non-profit sectors. Her areas of specialization include comprehensive plans, public engagement, code development, project management, mapping and analysis. Her leadership as Planning Bureau Chief at the Montana Department of Commerce resulted in greater collaboration in planning, economic development and resilient strategies between

state agencies and local governments. She has wide-ranging experience working with private developers in project planning and design; facilitating collaboration between stakeholders on policy and planning decisions; and a deep understanding of the plan-code relationship. Allison sits on the Montana Association of Planners Board of Directors and is Immediate Past President of the Western Central Chapter of the American Planning Association.

*Robert L. Barber, FAICP – Partner, Orion Planning & Design*

Robert is a founding partner of the Orion Planning + Design, having retired after 25 years of public service, most recently as Director of Planning for Hernando, Mississippi from 1996 to 2012. Hernando was selected as one of the 100 best small towns in America by Forbes Magazine in 2012. His planning practice focuses on community design, preservation, place making and smart growth principles and productive community engagement to create communities of lasting value. Bob served as Region III Commissioner for the American Institute of Certified Planners, is a two-time past president of the Mississippi Chapter of APA, and formerly served as chair of APA's Chapter Presidents Council, chair of the AICP College of Fellows, executive board member of the Memphis District Council of the Urban Land Institute, and board member of the Mid-South Regional Design Center.

1.25 CM

## ROOM - TOWNSEND

### ***Planning Beyond the Façade: Layering Spillover Investment in Communities***

In a time when funding and even support for local planning initiatives is limited, evidence of success is vital. Analysis of investment strategy related to plan-making helps provide quantitative data on why planning is important, and why we should fund current and future efforts. Towns that complete interconnected and impactful projects immediately following a plan will foster momentum, consensus, and community buy-in (which translates into investment). As a direct result of downtown master plans or growth policy documents, cities like Anaconda, Helena, and Kalispell, Montana have implemented downtown façade improvement grant (FIG) programs. FIGs are thought to spur spillover of both direct and indirect investment in central business districts by leveraging built capital and harnessing a sense of placemaking. Through case study in Anaconda, Helena, and Kalispell, this session empirically analyzes this phenomenon. Data was collected through face-to-face interviews with grantees and grantors, qualitative observational analysis, and from quantitative property valuations to determine statistical trends related to property investment and taxable value. Findings show that direct public-private investment through downtown façade grants, administered by downtown focused organizations with downtown master plans, leverages positive indirect spin-off via supplementary privately initiated renovations and building maintenance. This implies that strategic downtown planning and investment generates a multiplier effect. Planning is hypothesized to have several tangible and intangible benefits in a community yet is still regularly questioned by officials and taxpayers as to its value. While recognizing every decision has trade-offs, for our discussion, this presentation will recap and outline the major take-aways from downtown planning efforts and subsequent FIGs in these three Montana communities, and offer recommendations for future local and state policy and practice directed for potential adaptation other communities in the state and beyond. This session offers empirical evidence of local asset-based development as a result of planning.

*Tash Wisemiller - Program Manager, Montana Department of Commerce*

Tash Wisemiller is the Program Manager for the Community and Economic Vitality Program, Community Development Division, Montana Department of Commerce. Tash serves as the Montana Main Street Coordinator and sits on the National Main Street Center Leadership Council.

*Micky Zurcher - Executive Director, Helena Business Improvement District*

Micky Zurcher is the Executive Director for the Helena Business Improvement District, Helena, Montana. Micky has a master's degree in Community Development from the North Dakota State University.

*Huston Gibson, PH.D. – Associate Professor of Regional & Community Planning and Community Development, Kansas State University*

Huston Gibson is an Associate Professor of Regional & Community Planning and Community Development at Kansas State University. Huston has a Master of Science in Planning from the University of Tennessee and a Ph.D. in Planning from Florida State University.

1.25 CM

## ROOM - BRODERICK

### ***Yellowstone Gateway Protection Act***

Presenters from the Park County Environmental Council, a community-based conservation group and the Yellowstone



Gateway Business Coalition, a coalition of more than 400 businesses in Yellowstone's gateway, will discuss their work to stop two proposed gold mines on the border of Yellowstone National Park.

In 2015, a scoping notice from the U.S. Forest Service initiated the permitting process for a gold mine directly upstream from Chico Hot Springs in Emigrant Gulch and on Emigrant Peak. Community opposition to the mine was significant, but local government and planners had very few, if any tools or regulatory authority to influence the proposed mine.

Community members rallied around local businesses that depend on clean water, recreation, agriculture and tourism to fuel the local economy in Park County. A coalition of non-profit partners and local business owners worked together over the course of four years to pass federal legislation protecting public lands from gold mining. The presentation will outline the threat, the community response, and how the unique collaboration led to incredible results: federal legislation signed into law in March 2019.

*Michelle Uberuaga, JD – Executive Director, Park County Environmental Council*

Michelle Uberuaga serves as the Executive Director for the Park County Environmental Council (PCEC), a community-based conservation group in Park County, Montana. PCEC works to safeguard the land, wildlife and blue-ribbon headwaters of the Yellowstone River that drive our local economy and way of life. PCEC is a unique conservation organization because of its work with local government at both the County and City. PCEC works to encourage civic engagement and maintains an active membership. PCEC supports local government work to fulfill community goals identified in each jurisdiction's growth policy. Michelle also maintains an active legal license.

1.25 CM

## **BREAK**

### **3:15 PM – 4:30 PM**

ROOM - KNOWLES

#### ***Missoula Area Land Use Map: Community Engaged Land Use Planning***

With a recent growth policy update in the bag, Missoula County looked to comprehensively update the county's land use map in the Missoula area, a task that hadn't been completed in over 40 years. The outcome of the two-year effort is the Missoula Area Land Use Element, adopted in June 2019. This map update morphed into full on land use plan update, complete with a new vision for guiding growth and implementation strategies. In this session, Andrew will discuss the process Missoula County employed to update the plan, how the process brought diverse interests together healing old wounds, building new partnerships, and resulting in a transformational vision with broad community support and a mandate for implementation.

*Andrew Hagemeyer, AICP – Planner III, Missoula County Community and Planning Services*

Andrew Hagemeyer is a Land Use Planner for Missoula County and project manager for the Missoula Area Mapping Project. His career in the public, private and non-profit sectors of the planning profession has taken him across the state of Montana. Most recently, Andrew worked as a consultant for public sector clients, writing long range plans, downtown master plans, and developing regulations for rural and urban communities. In 2014, Andrew worked with the Bullock Administration to draft the Main Street Montana Project Report, a central part of Governor Bullock's economic agenda. While working for the National Parks Conservation Association, Andrew was essential to creating, organizing and initiating the Whitefish Range Partnership, a collaborative effort with a diverse membership whose mission was to create a shared vision for forest management on the Flathead National Forest. Andrew is an AICP certified professional planner and is currently President of the Montana Association of Planners.

1.25 CM

ROOM - TOWNSEND

#### ***Future West's Successful Communities Program in Gardiner***

From our experience working in the west, the staff of Future West believes that the vast majority of its residents want it to be a region of steady, resilient economies supporting healthy communities that are surrounded by intact agriculture and public lands. In other words, they want to live in successful communities. However, successful communities don't happen by accident; they are a product of knowledge, vision, and achievable goals.

But a vision and goals is clearly not enough; many times, even when the community has completed a visioning and goal-setting process that is memorialized in a growth policy, implementation action plans fall short. Thus the not-uncommon lament from leaders throughout Montana that their plan "went on the shelf and is collecting dust"

because of a lack of capacity and resources to follow through with their plans.

Future West's Successful Communities program is designed to address those concerns. The goal of the program is to help communities reach a common understanding of the challenges and opportunities they face, identify or reaffirm their vision and goals, and most importantly, develop achievable action plans to achieve them.

Gardiner, Montana, was the first project of the Successful Communities program (titled, not surprisingly, Successful Gardiner). With a storied history featuring its role as a staging area for Yellowstone Park visitors, to its role as a commercial hub for nearby ranching and outfitting operations, to the housing it provides for park and forest workers, Gardiner is widely recognized as a community with character, and characters. It is also a community experiencing dramatic changes rooted in a housing crisis. Our presentation will summarize the Successful Communities program generally and use Successful Gardiner as a case study.

*Dennis Glick - Executive Director, Future West*

Dennis Glick has over 30 years of experience in community-based conservation and rural development. He has helped communities in the Northern Rockies plan for the future and address important natural resource and development issues. Dennis has authored numerous publications and has been a featured speaker throughout the West. He holds a BS in Forestry from Oregon State University and a MS in Natural Resource Management from the University of Michigan.

*Randy Carpenter – Community Planner, Future West*

Randy Carpenter has spent many years working with community leaders in the Northern Rockies, helping them understand the challenges that come with growth and change, and tailor locally-based solutions to those challenges. Before joining Future West, Randy was a community planner in Iowa, followed by 13 years with the Sonoran Institute's Northern Rockies Program. He holds an undergraduate degree in history and a graduate degree in urban and regional planning, both from the University of Iowa.

1.25 CM

ROOM - BRODERICK

### ***Planning Partnerships for a Healthier, More Vibrant Yellowstone County***

Planning and public health have benefited from a longstanding history of collaboration. The recognition of city planning as a means to address the spread of infectious disease by John Snow has given way to planning for active living and access to healthy foods as a means to addressing chronic disease. More than ever, planning and public health professionals are working together to create healthier, more vibrant communities, and Yellowstone County is no exception. The presentation will highlight several examples of planning and public health collaboration and integration, including health in all policies, healthy neighborhood planning, safer routes to schools through creative placemaking, community health improvement plan development, community health needs assessment, and more. Participants will walk away with simple, new tools for community and co-conspirator engagement, that can be tailored to any Montana community.

*Melissa Henderson, MPH – Community Health Improvement Manager, Healthy by Design Coalition*

Melissa is the Community Health Improvement Manager for the Healthy By Design Coalition, a multi-sector collaborative of a diverse organizations and stakeholder groups in Yellowstone County. Originally from Southern Arizona, she earned her Masters of Public Health degree from the University of Arizona.

*Lora Mattox, AICP – Transportation Planner, Billings Metropolitan Planning Organization*

Lora is the Transportation Planner for the Billings Metropolitan Planning Organization and previously the Neighborhood Planner for the City of Billings/Yellowstone County.

1.25 CM

### **4:40 PM - 5:30 PM**

ROOM - TOWNSEND

### ***MAP Legislative Committee Meeting***

This is a working meeting of the MAP Legislative Committee. Agenda TBD. The meeting is open to any conference attendees.

**5:30 PM – 7:30 PM**

OUTSIDE OR KNOWLES ROOM, DEPENDENT ON WEATHER

***Opening Reception - Sponsored by Orion Planning and Design***

Hors d'oeuvres and cash bar.

## **Wednesday, September 25**

**8:00 AM – 9:15 AM**

TOWNSEND

### ***Windrider Transit – Rural Free Mixed Route Services***

Developing, promoting and sustaining a successful and free public transit system in a rural county.

*Kristen Galbraith, GPC – Director of Grants and Special Projects, Park County*

Kristen was raised near Glacier National Park in northwest Montana. After graduating with high honors from Columbia Falls High School, she continued her education at Montana State University, obtaining a dual degree in Business Marketing and Accounting. Her sense of passion and creativity has enlivened her interest in making a concerted difference in communities, including a wide range of infrastructure, public safety, transportation and recreation improvements. Kristen is the Director of Grants and Special Projects at Park County and also works as the Windrider Transit Coordinator. She also shares pride, ownership and responsibilities associated with two successful downtown Livingston businesses.

Kristen has 18 years of project development and management experience with special emphasis in grant application processes and administration. Over the past nine years she has secured over \$26 million in federal, state and local grant funding for multiple city, county and tribal projects throughout the State of Montana and for clients in other states. In 2016, she assembled a group of interested stakeholders and lead the team through meetings, grant applications, collaborations and eventual creation of a free fixed route transit system. In November 2017, Windrider Transit offered its first free rides in the City of Livingston; the service has grown from an average of 6 riders per day, to close to 18 riders per day, in an 18-month period.

Kristen serves on five local boards and is a dedicated foster puppy mom to the less fortunate youthful canines of Stafford Animal Shelter. As an avid outdoor enthusiast, she is often trail running, biking, hiking or cross country skiing throughout Montana's off-road and mountain venues, usually with kids and her canine crew.

1.25 CM

ROOM - BRODERICK

### ***We Will Park County, a vision and profile initiative of the Park County Community Foundation***

In 2018, the Community Foundation launched We Will Park County, a county wide vision and profile tool that will be used to intentionally plan, measure, predict and achieve increases in community, social and economic well-being. Through fact-based and strategic philanthropy, improved county-wide civic planning, and increased coordination among nonprofit and governmental efforts, We Will Park County is designed to guide long-term, sustainable action. We Will Park County is a citizen-informed initiative of the Park County Community Foundation that aims to address Park County's most pressing needs. Via an online survey that elicited more than 600 responses from throughout the county; eight focus groups in Clyde Park, Wilsall, Livingston, Emigrant, Gardiner and Cooke City; and dozens of other conversations with community leaders some key priorities and concerns emerged around a common vision

- We Will continually strive to improve the wellbeing of our residents.
- We Will support development of diverse and viable economic opportunities consistent with the character of our community.
- We Will support good solutions that address affordability for all who choose to live and work here.
- We Will embrace and nurture our sense of community.
- We Will remain one of the most beautiful places to live on earth.

This vision won't amount to much if it is not backed up with data to help predict and measure progress toward that vision. With the help of economists from University of Montana, Headwaters Economics, and more, We Will Park County identified 25 key metrics in these five core areas that will help focus our resources and energy. This data will be continuously collected, tracked and available via a web-based portal for any organization, business, government, or nonprofit that seeks to better serve the community. We Will Park County will be launched online in Fall 2019.

*Gavin Clark – Executive Director, Park County Community Foundation*

Gavin has dedicated his entire professional career working in non-profit fundraising and development, senior-level strategic planning, and organizational leadership. Prior to joining the Park County Community Foundation, Gavin was the Philanthropy Manager for American Prairie Reserve. His primary role was to build and maintain meaningful relationships with supporters, resulting in increased philanthropic support, enthusiasm, and awareness. Before moving to Park County, Gavin served as Deputy Finance Director for Colorado Governor John Hickenlooper's victorious re-election campaign. Gavin was a founding member of Donor Development Strategies, a national fundraising firm focused on raising money for PBS and NPR stations. Gavin currently serves as the Vice-Chair of Livingston's Parks and Trails Committee. Gavin, his wife Amy, and their two sons are honored to call Livingston home. Originally from Santa Fe, NM, Gavin holds a BA in Environmental Policy and Ethics from the University of Portland.

1.25 CM

## **8:00 AM – 12:15 PM**

ROOM - KNOWLES

### ***TOUR - The Gardiner Gateway Project***

Classroom session with a 45 minute overview presentation by speakers followed by question and answers. Then a tour to Gardiner to review the project. The tour will require approximately 1.0 mile walking around the Gardiner Area and take approximately 4 hours to Gardiner and back to Chico.

The Gardiner Gateway Project started with Yellowstone National Park's (YNP) public scoping in 2010 for the North Entrance Park Street Environmental Assessment. The YNP scoped project received a National Environmental Protection Act (NEPA) Finding of No Significant Impact (FONSI) determination in fall 2011, which allowed the project to move forward when funding for design and construction was secured. Subsequently YNP presented to the unincorporated Gardiner Community in December 2011 an opportunity to create a holistic project that addressed many of the local issues brought forth during the 2010 public scoping that were outside of YNP purview.

What resulted were several collaborative projects that involved fifteen (15) local, state, and federal agencies and organizations led by a local Steering Committee of the primary stakeholders from Yellowstone National Park, the Greater Gardiner Community Council (GGCC), the Gardiner Chamber of Commerce, the Yellowstone Association and Park County Montana. The local steering committee created a sense of urgency with desire to have work along Park Street and in Arch Park completed for the National Park Service Centennial on August 25th, 2016.

Members of the Steering Committee will present on how the partnerships were initially formed in the spring of 2012 leading to a Memorandum of Understanding among all the partners in June 2012 and some of the challenges the Steering Committee faced related to delivering the project and meeting the goals set forth in the Memorandum of Understanding.

*Mike Inman, Planning Director, Park County*

Mike Inman has been working as a planner for the past fourteen years in Montana, with most of his experience taking place in Park County, Montana, where he currently serves as the Director of Planning. Mike is passionate about expanding the role of planning into public health, active transportation, community planning and development, wildlife planning, economic development and community design. Mike has a bachelor's degree from the University of Montana in Sociology and a Master's Degree from Montana State University in Public Administration. Mike lives in Livingston, Montana with his wife and two kids. He spends his time away from work enjoying the outdoors and exploring the area.

Additional tour participants include:

*Joe Regula, Landscape Architect, National Park Service Yellowstone National Park*

*Bill Berg, current Park County Commissioner, former GGCC President*

*Parks Frady PE, Park County Public Works Director*

4.25 CM

## **BREAK**



***Flood Planning and Preparation in the Helena Valley***

2018 was an exceptional runoff year for Tenmile Creek in the Helena Valley. Surface flooding from late April through mid-May of 2018 resulted in inundated neighborhoods, and basement flooding from groundwater was pervasive and lingered through August. Lewis & Clark County, in conjunction with local partners, responded with information and public education campaigns to help residents understand and better prepare for flooding in the future. This presentation shows 1) how and when the flooding occurs, 2) how residents and the public are affected, 3) how County services and residents responded, and 4) how the County is moving forward with its message.

*Peter Schade – Hydrologist, Lewis and Clark County Water Quality Protection District*

Pete Schade is a Hydrogeologist with the Lewis & Clark County Water Quality Protection District. Pete has worked on a variety of stream and groundwater related environmental projects across Montana over the past 25 years. He enjoys nothing better than a streamside stroll and finding the nearest pinball machine.

*Dustin Ramoie – Planner II, Lewis and Clark County*

Planner II, Lewis and Clark County. Dustin Ramoie has been working as a land use planner and floodplain manager since 2003. While working for the City of Helena he worked on all aspects of planning with a focus on annexation, zoning, and floodplain issues. In 2018 he joined the Lewis and Clark County Community Development and Planning Department as a planner and floodplain manager, focused on zoning and floodplain management. Dustin attended Northern Michigan University and attained a B.A. in History. In his free time he enjoys exploring the outdoors throughout the west and coaching youth sports in his community.

1.25 CM

***Collaboration in the Upper Yellowstone Watershed***

As a small, unincorporated community and tourist destination adjacent to Yellowstone National Park, Cooke City has been struggling with ongoing wastewater challenges for decades. Attempts at a community wide solution through creation of a sewer district has been an ongoing struggle in the community due to community seasonability, land constraints, cost and political environment. This presentation focuses on the struggles, hurdles and process the Water Board and the local Economic Development MSU Extension Agent have undertaken in working towards the formation of a sewer district and a successful PER for a community wide wastewater system. The PER will be complete in Fall 2019.

*Katie Weaver, PE, - Economic and Community Development Agent, MSU Extension*

Katie Weaver joined MSU Extension in 2013 as the Economic & Community Development Agent for Park County. With over fourteen years of community and economic development experience in rural communities throughout the West, she has led efforts in food systems, business and entrepreneurship, infrastructure, downtown redevelopment, housing, workforce, and leadership development. Katie's deep understanding of capacity building and her expertise in bringing communities together is integral to the sustainability of these efforts.

*Deb Purvis – Cook City Sewer District Board*

Deb Purvis has a unique background that includes rural and psychiatric nursing, business owner, world traveler and rural dweller. Her love for Cooke City began over 60 years ago when she learned to ski on a homemade rope tow on what is now referred to as "town hill". Twenty-three years ago she bought property in Cooke City, a community three miles outside the northeast entrance to Yellowstone National Park with a year round population of 100 people. In a moment of insanity she also bought into the Beartooth Café, a seasonal restaurant. Although she vowed to stay neutral and avoid any contentious community involvement, she was eventually suckered in to serving on the Water Board as well as the Chamber of Commerce in addition to her full time position teaching psychiatric nursing for MSU. Presently she is also serving as advisor on the newly discovered Sewer District Board to assist in transitioning the project of exploring opportunities for community wastewater management. She is now retired from teaching, questions her sanity on a weekly basis and is ready to "let go and let God" or anyone else crazy enough to tackle progressive issues in this tiny community.

*Lawson Moorman, AICP, CFM – Planner III, Park County*

Growing up in Montana, Lawson learned at an early age the landscapes and people in Montana are some of the best in the West. While attending Montana State University as an archaeology undergraduate, and after a few seasons of

field work throughout Montana, Lawson decided he could better serve Montana and its residents by planning for growth and taking on some of the challenges Montanans face in a time of unprecedented growth. Lawson's decision to pursue a career in planning started taking shape after receiving a Master's degree in Public Administration from Montana State University and working as a planner for Flathead County for two years. He moved to Livingston in 2016 after accepting a position in the Planning Department for Park County. Lawson enjoys working with members of his community and strives to preserve what makes Park County such a special place to visit and live.

1.25 CM

#### **11:00 AM – 12:15 PM**

ROOM - TOWNSEND

##### ***Presentation title: Increasing Visitation to Yellowstone National Park: Challenges and Opportunities***

This session will discuss increasing visitation in Yellowstone National Park and effects on park resources, park operations, the visitor experience, and on partners and surrounding communities. The presentation will address the park's approach to understanding and addressing these challenges and opportunities for the future.

This session will start with a by the park's Visitor Use Management Coordinator followed by a 30-45 minute discussion with the audience and a panel of park managers, including the park's Chief of Staff, Visitor Use Management Coordinator, and the Superintendent and/or Deputy Superintendent.

*Christina White – Outdoor Recreation Planner, Yellowstone National Park*

Christina White is an Outdoor Recreation Planner in the Superintendent's Office at Yellowstone National Park and currently serves as the park's Visitor Use Management Coordinator. She has previously worked in the Washington Office Wilderness Stewardship Division and in Yellowstone as a Concessions Management Specialist and Winter Use Planner.

1.25 CM

ROOM - BRODERICK

##### ***Building a Sustainable Upper Yellowstone Watershed***

The August 2016 whitefish kill, which closed 183 miles of the Yellowstone River, catalyzed an effort that brought ranchers, landowners, fishing guides, conservation groups, agencies, and concerned citizens together to discuss concerns and ideas for the future of the Upper Yellowstone Watershed. The group has been working together over the last two years to find common ground to unite agriculture, recreation, conservation, and education to preserve the unique characteristics of the Upper Yellowstone Watershed, including its wildlife and fisheries, scenic and rural character, local agriculture, and recreational opportunities while supporting private property and water rights.

*Wendy Weaver, PE, LEED Accredited Professional – Executive Director, Montana Aquatic Resources Services*

Wendy is the Executive Director of Montana Aquatic Resources Services, a non-profit that does wetland, stream, and river restoration and preservation. She is a licensed professional civil engineer with over 20 years in land development, water, wastewater infrastructure, and water resource design. Wendy is a member of the Montana State University (MSU) Civil Engineering Advisory Committee, and serves as a Professional Mentor of MSU Engineers Without Borders, working to bring clean water and sanitation to elementary schools in rural Kenya. She has also worked as a consultant with the Northern Plains Resource Council and the Stillwater Mine on their Good Neighbor Agreement, which was developed between the community and the mine to protect the area's quality of life, agricultural land and water. She strongly believes in protecting and enhancing Montana's valuable water resources, and promoting landscape resiliency, and more often than not– can be found on or near water.

1.25 CM

#### **12:15 PM – 1:30 PM – Lunch**

ROOM - KNOWLES

##### ***Keynote Address - Sponsored by the West Central Chapter of APA Montana's Changing Climate: Should We Worry?***

This presentation focuses on the findings of the Montana Climate Assessment, and the feedback that we've received talking to groups across Montana. Montana has already experienced an average increase of 2-3oF in the last 70 years, and climate projections indicate additional warming, earlier winter snowmelt and onset of spring, and more late-summer drought in the future. We need to plan for the consequences of climate change, including climate extremes, longer growing seasons, water shortages, and more wildfires in the decades ahead.

*Dr. Cathy Whitlock – Professor in Earth Sciences, Montana State University*

Dr. Cathy Whitlock is a Montana University System Regents Professor in Earth Sciences at Montana State University and a Fellow of the Montana Institute on Ecosystems. She is also the lead author of the 2017 Montana Climate Assessment. Dr. Whitlock's research interests include past climate change and paleoecology with a focus on vegetation, fire, and climate history. She is nationally and internationally recognized for her scholarly contributions and leadership activities in the field of past climatic and environmental change, and she has published over 200 reviewed journal articles and book chapters on this topic. She is a Fellow of the Geological Society of America and the American Association for the Advancement of Science, and was elected to the National Academy of Sciences in 2018.

1 CM

1:45 PM – 3:00 PM

ROOM - TOWNSEND

### ***Old Yellowstone Trail***

Powell County has obtained ownership of a significant length of the historic Milwaukee, Chicago, Saint Paul and Pacific Railroad right of way as the foundation for a recreational trail system that would run from the community of Garrison southward to the City of Deer Lodge. The trail would run through multiple property ownerships and require a thoughtful and balanced approach to managing recreational uses to ensure that the existing ranching operations continue unhindered and private property is undisturbed. The entire length of the proposed trail system is 11.9 miles. This plan provides a framework for the trail systems use, management and improvement. The plan is based upon the knowledge of the Park Board, County Commission and with input from residents of Powell County and the City of Deer Lodge. The planning process was used to identify the opportunities and challenges that exist with establishing and managing a new recreational trail through part of the Deer Lodge Valley. The plan is also meant to provide a sensible approach to constructing improvements and providing maintenance in a logical and economically sustainable manner.

*Jerry Grebenc, CFM – Senior Planner, Great West Engineering*

Jerry has worked in community development and planning in Montana for over 20 years. His experience ranges from projects in the private, non-profit and public sectors. He has managed the development of private lands, served as a planner and planning director for Lewis and Clark County and as the manager of the Community Technical Assistance Program and as a Planning Bureau Chief for the Montana Department of Commerce. He also served as a Program Manager for both the Sonoran Institute and Future West, where he worked on conservation projects. He is currently a senior planner for Great West Engineering where he provides planning assistance to local governments around the state. Jerry received his BA in History from the University of Minnesota, Duluth and MA in Geography, from the University of Montana.

*Carl Hamming, CFM – Planning Director, Powell County*

Carl has worked in Deer Lodge as the Powell County Planning Director for the past three years. The opportunity has been a great introduction to a variety of planning endeavors including updating the County's Growth Policy, coordinating superfund activities, subdivision review, floodplain administration, zoning implementation and staffing the Parks & Trails Boards. In addition to his planning duties, Carl currently serves as an assistant coach for the Powell County High School Varsity Volleyball team. When not in the courthouse, Carl is normally fishing, floating, hiking, skiing or sampling a small town brewery. Carl received a MS in Geography from Montana State University.

1.25 CM

ROOM - BRODERICK

### ***Partnerships and Planning for Wildfire***

The wildland-urban interface (WUI), or the area where homes intermingle with natural vegetation, is the fastest growing land use type in the country and the area where wildfires pose the greatest risk to people and homes. In Montana, 64% of homes are located in the WUI and development trends are projected to continue.

In Park County, the land use planning department, land management agencies, fire personnel, emergency services, and non-profit organizations collaborated on new strategies to address development in the WUI and other wildfire-prone lands. As part of this, new research was developed to better understand the costs of wildfires and of building homes to wildfire-resistant standards. Results from this research have gained national attention and facilitated a regional dialogue around land use planning strategies to mitigate wildfire risks.

This session will feature key panelists from Park County's wildfire partnership, as well as best practices and lessons learned from other Montana communities. Valuable resources and insights will be shared with the group, including an

opportunity to engage in discussion with the panelists about what's next for Montana's WUI.

Participants will:

Better understand the increasing trends in home development and wildfire risks in the WUI; Learn about a local partnership between public and private organizations to address development in wildfire-prone lands; Hear from Montana communities on best practices, lessons learned, and key insights regarding land use planning approaches to reduce wildfire risks.

*Kimiko Barrett, PhD. – Headwaters Economics*

Kimiko Barrett has a deep interest in rural landscapes and the people who live there. Born and raised in Bozeman, Montana, she appreciates the outdoors and the intimate connections people have with the land. After obtaining undergraduate degrees in Political Science and Japanese, Kimi completed a Master's in Geography from Montana State University and a Ph.D. in Forestry from University of Montana. Her doctorate research focused on climate change impacts in high mountain ecosystems and took her to remote places in the western Himalayas. Kimi enjoys engaging with people on complex issues such as community resilience, adaptation, and vulnerability.

*Mike Inman, Planning Director, Park County*

Mike Inman has been working as a planner for the past fourteen years in Montana, with most of his experience taking place in Park County, Montana, where he currently serves as the Director of Planning. Mike is passionate about expanding the role of planning into public health, active transportation, community planning and development, wildlife planning, economic development and community design. Mike has a bachelor's degree from the University of Montana in Sociology and a Master's Degree from Montana State University in Public Administration. Mike lives in Livingston, Montana with his wife and two kids. He spends his time away from work enjoying the outdoors and exploring the area.

*Greg McNally – Planner III, Lewis and Clark County*

Greg McNally has 14 years of experience working in local government as a land use planner. With the Lewis and Clark County Community Development and Planning Department, Greg has worked on nearly every aspect of planning in Montana. Greg has also worked with an American Planning Association Community Planning Assistance Team and a Community Planning Assistance for Wildfire team as both sought to evaluate and offer recommendations to elevate planning in Helena and Lewis and Clark County. Greg attended The University of Montana, completing a Bachelor of Arts in rural sociology and a Master of Science in geography. Greg is currently a member of the MAP Board of Directors.

*Dave DeGrandpre, AICP – Principal Planner, Land Solutions*

Dave DeGrandpre has practiced planning in the State of Montana for 19 years, working as both a planning director and private consultant. He began working for Lake County during the early 2000s, a period of rapid growth and development. For the last 13 years Dave has operated Land Solutions, a firm dedicated to helping cities, counties and private parties identify and address critical community development and land use planning needs. Dave's areas of professional interest include long range planning, zoning, downtown re-development, public outreach and generally helping our communities thrive.

1.25 CM

## **1:45 PM – 4:45 PM**

MEET IN PARKING LOT

### ***TOUR - Farm to Livingston: Local Community Food Systems in a Rural Town.***

This tour will take participants to the Park County seat of Livingston to learn about the how community organizations are incorporating local agriculture into the towns food systems. The tour will make stops at the following facilities: The Livingston Food Resource Center located in a brand new building in downtown Livingston. The new 5,000 square feet facility houses the Livingston Food Pantry, a Community Meeting Room, and a shared use, commercial Community Kitchen. The Center, offering many food related services and programs, has become a hub for community activity and is solving local challenges using local solutions.

Lincoln School Farm located in downtown Livingston. Farm to School of Park County's "Lincoln School Farm", located in downtown Livingston, extends farm-to-school principles into the community. The ultimate goal is to grow food for school meals. Rachael will explain the long-term and multi-faceted benefits that the Farm brings to the broader community.



*Michael McCormick – Executive Director, Livingston Food Pantry*

Before retiring and moving to Montana to become a full-time fly fishing bum, Michael completed a successful career of more than 30 years in the for profit corporate arena. During this career he held management positions in the fields of publishing, advertising, and finance. Michael's focus was always on accomplishing aggressive business goals, achieving financial targets, and helping those people with whom he worked achieve their greatest success.

Michael joined the Livingston Food Pantry as executive director in January 2009. After managing the Pantry's response to double-digit increases in the demand for emergency food services during the great recession, he began the development of a vision that would serve the community in many ways to address the root causes of hunger and poverty in Livingston and Park County. The effort came to fruition in December 2014 when the Livingston Food Pantry, which had been operating out of a refurbished automotive garage on the outskirts of Livingston became The Livingston Food Resource Center, located in a brand new building in downtown Livingston.

The new 5,000 square foot facility houses the Livingston Food Pantry, a Community Meeting Room, and a shared use, commercial Community Kitchen. The Center, offering many food related services and programs, has become a hub for community activity and is solving local challenges using local solutions.

*Rachael Jones – Executive Director, Farm to School of Park County*

Rachael Jones is the founding Executive Director of Farm to School of Park County and has been growing food in Park County for over 15 years. She holds a B.S. in Plant Sciences and Plant Pathology from MSU. Her interests lie at the intersection of food systems, culture, green spaces and responsible environmental practices.

3 CM

### **3:15 PM – 4:30 PM**

ROOM - TOWNSEND

#### ***Opportunity Zones in Montana***

Opportunity Zones are still a relatively new tool in Montana. This session will cover the basics, including how existing property owners can participate, roles for different community partners, "opportunities" for office, industrial, housing and hospitality industries, and how Opportunity Zone Funds are structured.

*Brent Campbell, PE - President/CEO, WGM Group*

Mr. Campbell has more than 30 years of experience in business leadership, project management, engineering, community planning, and infrastructure finance. As the CEO of WGM Group, he has extensive experience in management, finance, strategy, and entrepreneurship. He currently serves on several economic development boards, which provides him with experience and expertise in finance, workforce development, and new business startups. He is also an owner and investor in several small established or start-up companies.

1.25 CM

ROOM - BRODERICK

#### ***Housing Solutions Roundtable***

How can we support a robust and thriving local economy by providing a diversity of home types? How can we ensure access to homes we can afford, enabling Montanans to improve our circumstances and thrive in our communities?

A panel of housing policy leaders will address these questions and will provide information on their local efforts to ensure safe and healthy homes are in reach. These housing experts will discuss the rental and homeownership markets and local policy solutions that are being deployed in their communities. The panel will include representatives from Billings, Bozeman, Whitefish and Helena.

*Wyeth Friday, AICP - Director of the Planning and Community Services Department, Billings*

Wyeth Friday is the Director of the Planning and Community Services Department in Billings. The Department provides code enforcement, building and community development services to the City of Billings, and planning services to Billings and Yellowstone County. He oversees four division managers with a department of 34 staff. Wyeth has worked for the City of Billings and Yellowstone County for 15 years. During his tenure, he has worked on current and long range planning projects, including participation on a complete streets working group to implement the City's Complete Streets Policy, leadership of the City's Annexation Committee to administer the City's Annexation Policy in coordination with the City's Capital Improvement Program, improving public outreach and communication tools, and supporting Project Re: Code - an update to the city and county zoning regulations. Wyeth has been a member of the American Planning Association since 2001 and of the American Institute of Certified Planners since 2006. He has been involved with the Montana Association of Planners since 2005, including a stint as President of the

organization.

*Martin Matsen, AICP – Community Development Director, City of Bozeman*

Marty's expertise stems from serving a variety of positions since earning his Master's Degree at the University of Iowa. From working in private consulting for a firm in Arizona to serving in Wyoming as a Development Director and Assistant Director of State Lands & Investments. More recently, Marty spent time in Washington D.C. as a Planning Supervisor for the Maryland-National Capital Park and Planning Commission, and the Planning Division Chief for the City of Gaithersburg. Marty now proudly serves as the Community Development Director for the City of Bozeman, overseeing Building, Planning, Affordable Housing, and Historic Preservation.

*Wendy Compton-Ring, AICP – Senior Planner, City of Whitefish*

Wendy Compton-Ring is the Senior Planner for the City of Whitefish has worked for Whitefish since 2005. She works on current planning, long-range planning, supports several Committees and is an appointed member of the Whitefish Strategic Housing Steering Committee. She has been an active participant on many of the ad hoc housing work groups leading up to the Strategic Housing Plan creation, adoption and subsequent implementation. Most recently, the city adopted its Legacy Homes Program which is an inclusionary housing regulation requiring 20% of residential developments deed restrict rentals or ownership units for moderate incomes. Prior to returning home to the Flathead, Wendy worked as a planner for the Washington State Department of Community, Trade and Economic Development and the City of Lacey, WA. Wendy holds a bachelor's degree from the University of Montana and a master's degree from The Evergreen State College. When not working Wendy enjoys all the outdoor amenities the Flathead has to offer from trail running to skiing to hiking and mountain biking.

*Sharon Haugen – Director, Helena Community Development Department*

Director, Helena Community Development Department. In 2009, the City of Helena Citizen Conservation Advisory Board produced the "Climate Change Task Force Action Report." Subsequently, the Helena Growth Policy-2011 included several chapters related to climate issues. In 2017, the City re-established the Citizen Conservation Advisory Board to "support, recommend, report on, and monitor sustainability measures undertaken by the City of Helena," Ms. Haugen (or other representative from Helena) will provide an overview of planning strategies that resulted from the Action Report and actions by the city to implement the report's recommendations.

*Heather McMilin - Housing Development Director, Homeword,*

Heather McMilin is the Housing Development Director for Homeword, based in Missoula. Heather directs all aspects of the organization's development activities based on strategic initiatives. After graduating with a Master of Architecture degree and a Bachelor of Environmental Design from Montana State University, Heather moved to Missoula in 1998 where she worked with several different architectural firms and deepened her understanding of the need for more sustainable building practices in construction and development. Heather has nineteen years of professional experience in architecture and development, including fifteen years of experience at Homeword as Housing Project Manager and Housing Development Director and has completed 18 affordable housing projects.

1.25 CM

## **5:30 PM – 8:30 PM**

### ***Dinner at West Creek Ranch - Sponsored by AMB West Philanthropies***

Dinner by Follow Yer' Nose BBQ

This is an off-site event. Transportation is provided. Buses leave at 5:30 PM and 6:00 PM, returning at 8:00 PM and 8:30 PM. No private vehicles are allowed.

## **Thursday, September 26**

### **7:45 AM – 9:15 AM**

ROOM - KNOWLES

### ***Everyday Ethics for Planners***

Using the AICP Case of the Year as an example, this session will explore how we interpret and apply ethics to situations we encounter in our daily job.

*Andrew Hagemeyer, AICP – Planner III, Missoula County Community and Planning Services*

Andrew Hagemeyer is a Land Use Planner for Missoula County and project manager for the Missoula Area Mapping

Project. His career in the public, private and non-profit sectors of the planning profession has taken him across the state of Montana. Most recently, Andrew worked as a consultant for public sector clients, writing long range plans, downtown master plans, and developing regulations for rural and urban communities. In 2014, Andrew worked with the Bullock Administration to draft the Main Street Montana Project Report, a central part of Governor Bullock's economic agenda. While working for the National Parks Conservation Association, Andrew was essential to creating, organizing and initiating the Whitefish Range Partnership, a collaborative effort with a diverse membership whose mission was to create a shared vision for forest management on the Flathead National Forest. Andrew is an AICP certified professional planner and is currently President of the Montana Association of Planners.

*Robert L. Barber, FAICP – Partner, Orion Planning & Design*

Robert is a founding partner of the Orion Planning + Design, having retired after 25 years of public service, most recently as Director of Planning for Hernando, Mississippi from 1996 to 2012. Hernando was selected as one of the 100 best small towns in America by Forbes Magazine in 2012. His planning practice focuses on community design, preservation, place making and smart growth principles and productive community engagement to create communities of lasting value. Bob served as Region III Commissioner for the American Institute of Certified Planners, is a two-time past president of the Mississippi Chapter of APA, and formerly served as chair of APA's Chapter Presidents Council, chair of the AICP College of Fellows, executive board member of the Memphis District Council of the Urban Land Institute, and board member of the Mid-South Regional Design Center.

1.5 CM Ethics

### **8:00 AM – 9:15 AM**

ROOM - TOWNSEND

#### ***Cooperation and Collaboration Opportunities with MDT***

MDT administers many funding and planning programs to help local governments meet their transportation needs. This presentation will provide an overview of the programs at MDT of local interest, from planning and technical assistance to transit information. Additionally, successful collaborative efforts will be presented. The objectives of this presentation are to provide local planners with more familiarity of project and program opportunities for collaboration with MDT, as well as available funding programs.

*Sheila Ludlow, Transportation Planner – Montana Department of Transportation*

Sheila has worked for MDT for over 17 years and is currently a Transportation Planner within MDT's Planning Division. Sheila works with federal, state, city, county, and other stakeholders to implement transportation planning for the Great Falls District and is the State's Bicycle and Pedestrian Coordinator. Sheila provides technical assistance and outreach to local, state, public, and MDT district staff related to safety education awareness and facility design training for bicycles and pedestrians. She is a Technical Advisor for the State Trails Advisory Committee.

*Katie Potts, Transportation Planner – Montana Department of Transportation*

Katie has worked for Montana Department of Transportation for 11 years. Katie is currently the urban planner for both the Butte and Billings Districts at MDT. In addition to providing technical assistance and guidance to these Districts, she has managed numerous Planning and Environmental Linkage corridor studies across the state.

*Vicki Crnich, Transportation Planner – Montana Department of Transportation*

Vicki has been with Montana Department of Transportation for 5 years. Prior to her starting at MDT, she worked as a transportation professional for the Texas Department of Transportation and as an environmental consultant in Texas. As a planner for MDT, Vicki provides technical guidance and assistance for the Missoula MPO and the communities that make up MDT's Missoula District in western Montana. Additionally, Vicki is a member of the rest area committee and manages the city park rest area program.

1.25 CM

ROOM - BRODERICK

#### ***Planning in Gateway Communities: Results from a Regional Study***

Gateway communities (towns and rural areas outside of national parks) and amenity communities (such as ski resort towns) throughout the western United States and nationally face a variety of concerns associated with rapid growth and increases in tourism. Over the last two years a collaborative research initiative has been striving to compile data on the processes, changes and challenges affecting gateway and natural amenity communities in the rural western United States. This data has been compiled through a multi-pronged research approach, which has included: An online survey of hundreds of planners and other key public officials throughout the west; 33 in-depth interviews

with planners and other key public officials from 20 communities; and 4 in-depth case studies. This presentation will be sharing some of the findings of this research and discussing the valuable potential this information could have in influencing rural planning and development.

*Lindsey Romaniello, Masters candidate - University of Arizona, Urban and Regional Planning*

Lindsey Romaniello is a master student of Urban and Regional Planning at the University of Arizona with a specific interest in rural planning. Coming from a background in the field of archaeology, her introduction into the field of planning was through an internship in rural Colorado for the Town of Ridgway. Her student career has been focused around the study of gateway and amenity communities in the western United States. Lindsey will graduate next year, distinguished from her peers by 2 years of collaborative research on rural community planning.

1.25 CM

## **BREAK - Sponsored by Land Solutions**

**9:30 AM – 10:45 AM**

ROOM - KNOWLES

### ***Health and Equity and Inclusion in Community Planning in Lewis and Clark County***

Our Mission at Lewis and Clark Public Health is to improve and protect the health of all Lewis and Clark County residents. We recognize that an individual's health is dynamic and is impacted by all core determinants of health. The only way for us to reach our mission is through partnerships with those who have direct impact on each of those core determinants of health. About 25% of Americans will live with a disability at some point in their lives whether it is from birth, due to an injury, illness, aging, temporary or permanent. People living with disabilities are at higher risk for secondary chronic illnesses when their primary disability combined with the physical environment limit access to healthy eating options, physical activity and connection to the community. Through partnerships with the City of Helena, Lewis and Clark County, Montana Independent Living Project and The Montana Disability and Health Program, Lewis and Clark Public Health is cultivating a culture of inclusiveness throughout the community with the goal of making the healthy choice the easy choice for all people in areas where they may live, learn, work, play, and receive care.

*Jacqueline Isaly – Community Health Promotion Division Administrator, Lewis and Clark Public Health*

Jacqueline has spent most of her life in Montana and enjoys all that this big beautiful state has to offer. As the Community Health Promotion Division Administrator for Lewis and Clark Public Health she has the opportunity to impact the health of the community through both direct services and through population based prevention and health promotion. Jacqueline has a strong commitment to self-care and balance in life and spends time running, practicing yoga, biking, hiking, skiing and is a true believer in the power of coalition work as the driver for community change.

1.25 CM

ROOM - TOWNSEND

### ***Active Transportation and Micromobility: Trends in Montana and Beyond***

People all over the world want their cities to be more bikeable and walkable, and Montana is no exception. Bicycling and walking are not only critical elements in transportation systems, but are essential to a city's sustainability, economic prosperity and public health. We will explore successful strategies from the country's best bicycling and walking cities and how these are being applied in our state, including some ideas from the bicycling mecca of the Netherlands that are getting on the ground in Montana. We'll also look at how land use effects transportation choices, and venture into the world of micromobility and dockless systems (also known as the scooter apocalypse).

*Linda DuPriest, AICP -*

Linda DuPriest, AICP has worked in city transportation planning for 20 years, specializing in active transportation and transit. She has conducted bicycle and pedestrian master planning and planning-level design all over the U.S. as a consultant, and at the city staff level as the bicycle and pedestrian program manager for the City of Austin, Texas. In addition to urban planning work, Linda worked in government relations in the bicycle industry for 10 years, focusing on public lands policy for mountain biking, and legislative campaigns to increase funding for bicycle and pedestrian infrastructure.



## ROOM - BRODERICK

***Watersheds and Land Use Planning: Opportunities for Better Coordination***

Watersheds Coordinators statewide have had development and planning arise as a priority issue for their communities. Despite the inherent connection between watershed issues and local planning, there are relatively few examples of coordinated activities between watershed organizations and local governments. Please join the Montana Watershed Coordination Council and local watershed coordinators in the Madison and Upper Yellowstone to discuss opportunities for better coordination and support between our professional networks.

This presentation will cover the following:

Overview - Planning for and managing environments to sustain healthy water supplies at the city and county level

Watershed groups: Overview of purpose and activities

Watershed Management in the Madison and Upper Yellowstone River Basins: opportunities for better coordination and tips for integrating into local government land use frameworks

*Anne Cossitt, AICP – Senior Planner, WGM Group*

Anne Cossitt, AICP, has practiced land use planning for a variety of venues and purposes including state and federal EIS analysis, community development, city and county growth policies and disaster mitigation planning. Ms. Cossitt has provided facilitation for the US Forest Service, National Park Service, US BLM, and Montana FWP. She has worked in more than 40 of Montana's 56 counties and six of Montana's seven Indian reservations. Prior to joining WGM Group in 2017, she was Chief of the Planning Bureau at the Montana Department of Commerce. For most of her career, Ms. Cossitt operated her own consulting firm, Cossitt Consulting.

*Ethan Kunard – Madison Conservation District*

Ethan came to the Madison Valley in 2013 where he began working with the Madison Conservation District. Throughout this time, his work has been centered around community engagement in natural resource management. In addition to developing educational programs, working with volunteers to monitor nearby waterways, and promoting various conservation initiatives, he has also worked to create a community dialogue to develop locally-driven resource planning efforts. Ethan serves on the board of the Montana Watershed Coordination Council, and has served as a member of the Madison County Planning Board for the past 5 years. These connections provide a unique insight into the opportunities for planning and conservation to work together in the Madison Valley.

*Dr. Jeff Reed – VP of Microsoft Global Alliance at Arrow Electronics*

Dr Reed's career blends together technology innovation, people and project management, strategy formulation and implementation, and marketing and communications. He is currently VP of Microsoft Global Alliance at Arrow Electronics, focused on strategic initiatives for Internet of Things, Analytics/ML, and Supply Chain & Sustainability services. Arrow is a global provider of solutions to industrial and commercial users of electronic components and enterprise computing solutions. Arrow serves as a solution aggregator and engineering support team for over 125,000 OEMs, contract manufacturers and commercial customers through a global network of more than 465 locations serving over 90 countries.

Jeff lives in the Greater Yellowstone Ecosystem in southwest Montana, where he and his wife own Reedfly Farm ([www.reedflyfarm.com](http://www.reedflyfarm.com)), leveraging and inventing sensor and software technology for regenerative agriculture. With a PhD in linguistics and history, Jeff continues to publish works on early Judaeo-Christian history and linguistic theory. He donates his time and money to any activity or group that uses education to pass on the appreciation and hence conservation of wild places in the Greater Yellowstone Ecosystem and the Upper Yellowstone watershed ([www.upperyellowstone.org](http://www.upperyellowstone.org)). Jeff is a member of the Upper Yellowstone Watershed Group Steering Committee, and is very involved in local watershed issues and projects.

*Erin Farris-Olsen – Executive Director, Montana Watershed Coordination Council*

Erin Farris-Olsen is the Executive Director of the Montana Watershed Coordination Council, a network of community based conservation organizations across Montana. Erin is a graduate in Environmental Studies and Communication from Carroll College and Natural Resources Law at the University of Oregon. Prior to joining MWCC, Erin's work included assisting local governments, strategic natural resource litigation, and smart growth policy initiatives at the Montana legislature. Erin enjoys actively promoting the role of community based conservation in ensuring the resiliency of Montana's landscape for future generations.

**Break**

ROOM - KNOWLES

***Women in Planning Roundtable***

The purpose of the session is to connect, inspire and promote women in the field of planning in Montana. Our panel includes long time planners and those just starting in the field. We have planners who are on the private side, government, started their own firms/businesses and are general pioneers in western planning. We will provide valuable stories, discuss disappointment, answer questions and talk about the opportunities for women to succeed in this field. It's a time to join together and enjoy each other's company. This session is welcoming to all who believe in the future of women in the planning field - female-identifying, non-binary persons, and men.

*Mayana Rice, AICP – Assistant Planning Director, Gallatin County*

Currently the Assistant Planning Director for Gallatin County, Mayana has worked in both the private (consulting / engineering) and government (regional, city, county) side of planning. She has gained a wide variety of experience in Florida, Montana, and Minnesota. She has an undergraduate degree in Soil and Water Science and a Masters in Urban and Regional Planning and is fascinated by the connection between development and the natural environment.

*Joanne Garnett, FAICP – Partner, Orion Planning & Design*

Joanne has more than 40 years of professional planning experience in the public and private sector with experience relating to urban, rural, and regional planning issues. She has specialized in assisting local governments with short term and targeted planning needs including review and consolidation of planning documents into strategic, implementable executive summaries; guidance and advice to local governments in ongoing current planning activities; comprehensive plan development assistance; land use plans; and public outreach support. She is a past president of both the American Institute of Certified Planners and the American Planning Association and served the planning profession in many other roles at the local, chapter and national levels including MAP president. Joanne routinely speaks at national, regional and state planning conferences and provides planning commissioner training seminars. When she is not busy with work, Joanne volunteers her time and resources in her community and in countries around the world.

*Allison Mouch, AICP – Partner, Orion Planning & Design*

Allison has over twelve years of professional planning and design experience in the public, private and non-profit sectors. Her areas of specialization include comprehensive plans, public engagement, code development, project management, mapping and analysis. Her leadership as Planning Bureau Chief at the Montana Department of Commerce resulted in greater collaboration in planning, economic development and resilient strategies between state agencies and local governments. She has wide-ranging experience working with private developers in project planning and design; facilitating collaboration between stakeholders on policy and planning decisions; and a deep understanding of the plan-code relationship. Allison sits on the Montana Association of Planners Board of Directors and is Immediate Past President of the Western Central Chapter of the American Planning Association.

*Lauren Miller – Planner II, Missoula County Community and Planning Services*

Lauren Miller is a Land Use Planner for Missoula County and was recently promoted from a Planner I to a Planner II position. Her professional career started in the private sector working as a Geographic Information System Technician for onXmaps, a Missoula based tech company. Throughout her undergraduate career she was involved in the University of Montana's geography club and served on the ASUM transportation board. Through her climate change studies program at the University, Lauren traveled abroad to Vietnam and studied the impacts of climate change on the country, specifically their transportation network. She interned with the City of Missoula Development Services transportation department assisting in expanding their bike share program for employees. Her interest in community and environmental planning and making an impact on her community and working with the public led her to her current position at Missoula County Community and Planning Services Department. Lauren holds a BA in geography with an emphasis in community and environmental planning along with a geographic system information certificate and minor in climate change studies.

1.25 CM

ROOM - TOWNSEND

***In the Zone with Montana's Largest City: What Billings is and isn't ready for in land use regulations***

The City of Billings and Yellowstone County have recently undertaken a comprehensive update to the zoning code which hasn't been updated in nearly 45 years. This presentation will provide an overview of the nearly two year

process, the unexpected struggles, lessons learned and major accomplishments.

*Monica Plecker, AICP - Planning Division Manager for the City of Billings and Yellowstone County*

Monica Plecker is the Planning Division Manager for the City of Billings and Yellowstone County. Specifically, the Division is part of the Planning and Community Services Department and she is responsible for overseeing daily operations related to current, long-range and transportation planning in Billings, Broadview and Yellowstone County. Monica graduated with a degree from James Madison University in Harrisonburg, Virginia. She has experience as both a public and private sector planner. Her interest includes tax increment financing, public policy and long-range planning. Monica is a member of the American Institute of Certified Planners and is serving her second term as member of the Board of Directors for the Montana Association of Planners (MAP).

*Wyeth Friday, AICP - Director of the Planning and Community Services Department in Billings*

Wyeth Friday is the Director of the Planning and Community Services Department in Billings. The Department provides code enforcement, building and community development services to the City of Billings, and planning services to Billings and Yellowstone County. He oversees four division managers with a department of 34 staff. Wyeth has worked for the City of Billings and Yellowstone County for 15 years. During his tenure, he has worked on current and long range planning projects, including participation on a complete streets working group to implement the City's Complete Streets Policy, leadership of the City's Annexation Committee to administer the City's Annexation Policy in coordination with the City's Capital Improvement Program, improving public outreach and communication tools, and supporting Project Re: Code - an update to the city and county zoning regulations. Wyeth has been a member of the American Planning Association since 2001 and of the American Institute of Certified Planners since 2006. He has been involved with the Montana Association of Planners since 2005, including a stint as President of the organization.

1.25 CM

ROOM - BRODERICK

### ***Community Land Trusts: Partnering for Permanent Affordability***

You may have heard that community land trusts are gaining popularity across the country as an excellent tool for addressing the affordable housing crisis. This shared-equity model is equally effective at stabilizing housing markets during a downturn. Hear about successful community land trust partnerships in Montana and other parts of the country. Explore how collaborations between CLTs, governments, and nonprofit developers like Habitat for Humanity can preserve subsidy, strengthen and stabilize the local workforce, and act as stewards for low-income homeowners.

*Hermína Harold – Executive Director, Trust Montana*

Hermína Harold is the Executive Director of Trust Montana, a statewide community land trust. She served as program director at the North-Missoula Community Development Corporation (NMCDC) Montana's longest-running community land trust organization, for a decade, co-managing the development of NMCDC's commercial food hub building, establishing Burns Street Center's neighborhood food programs, and working with home owners in the 54-unit CLT housing program. Along with a statewide group of community land trust experts, Hermína helped to establish Trust Montana.

*Kristin King-Ries, JD – Staff Attorney, Trust Montana*

Kristin King-Ries is the staff attorney for Trust Montana. She serves on the board of the Northwest Community Land Trust Coalition with CLT leaders from Montana, Washington, Oregon, Idaho, Alaska, and British Columbia. Kristin is also on a national committee developing best practices and legal documents for farm and ranch CLTs.

1.25 CM

### **12:15 PM – 1:30 PM – Lunch**

ROOM - KNOWLES

### ***MAP Membership Meeting***

Agenda

Board Introductions

MAP Board Update

# Waiver for Wednesday Night's Dinner

Please review, sign, and bring with you to the event.

## ACKNOWLEDGEMENT OF RISK AND WAIVER OF LIABILITY

Although Mountain Sky Guest Ranch and West Creek Ranch (individually and collectively, the "Property") strive to provide participants with appropriate equipment and guidance so that they may safely enjoy activities, such as but not limited to a ropes course, hiking, horseback riding, (the "Activities") for which they may not be skilled, these Activities are not without risk. Certain inherent risks contribute to the unique character of the Activities and the Property. These inherent risks and the same elements that contribute to the unique character of the Activities and the Property can be the cause of loss or damage to your equipment, bodily injury, illness or, in extreme cases, permanent disability or death. We do not want to frighten you or reduce your enthusiasm for these Activities and the Property, but we do think it is important for you to know in advance that there are risks inherent in the Activities and on the Property. The inherent risks in these Activities and the Property include damages and injuries resulting from (i) trail and road conditions, (ii) equipment failures, (iii) falls from heights, (iv) collisions with other persons or stationary objects, (v) changing and adverse weather conditions, (vi) exposure to water and the elements, (vii) unsafe acts by other participants, (viii) interactions with wild animals and insects, (ix) panic or anxiety and (x) other known or unknown risks inherent to outdoor settings and recreational activities.

In consideration of my minor child and/or me being allowed to participate in the Activities and access the Property, of which I voluntarily request the right of participation and/or access, I, the undersigned, on behalf of myself, or the participant minor set forth below, and my personal representatives, heirs, next of kin, executors, representatives, assigns and administrators (hereinafter, collectively, "I," "me," "my", or "you"), hereby state and acknowledge the following:

1. I am aware that the Activities and the Property entail RISK OF BODILY INJURY, DEATH AND/OR DAMAGE TO OR LOSS OF PROPERTY, and I understand the description of these risks is not complete and that other unknown or unanticipated risks may occur.
2. Even with such understanding and appreciation of the risk, I still voluntarily desire for my minor child and/or me to participate, and I do hereby fully and irrevocably release and waive and forever discharge Mountain Sky Guest Ranch, LLC, AMB West, LLC, The Arthur M. Blank Family Foundation and their officers, employees, agents, and direct and indirect owners and affiliated entities (the "Released Parties") from any and all claims, actions, losses and/or legal liability of any kind or nature or description resulting from damages or injuries (including death) sustained by me and/or my minor children in participating in such Activities and/or accessing the Property.
3. I do hereby personally assume all risks which may be associated with such Activities and/or my presence on the Property. I understand and acknowledge that (a) this is a legal and binding instrument and by signing it do acknowledge that I have read and fully understand the waivers and releases contained herein and (b) my minor children and I are being allowed to access the Property and/or participate in the Activities only as a result of agreeing to the terms of this document.

By signing this document you may be waiving your legal right to a jury trial to hold the Released Parties legally responsible for any injuries or damages resulting from risks inherent in the Activities and/or the Property or for any injuries or damages or death you or your minor children may suffer due to the Released Parties' ordinary negligence that are the result of the Released Parties' failures to exercise reasonable care.

### ALL PARTICIPANTS MUST COMPLETE:

Name \_\_\_\_\_ Signature \_\_\_\_\_ Date \_\_\_\_\_

### PARENTS/GUARDIANS NEED TO COMPLETE FOR ANY PARTICPANTS UNDER THE AGE OF 18:

Name \_\_\_\_\_ Signature \_\_\_\_\_ Date \_\_\_\_\_

(Parent/Guardian)

(Parent/Guardian)

Minor Children and Ages \_\_\_\_\_

Organization Associated with \_\_\_\_\_